

# CERTIFICATE

TÜV SÜD PSB hereby certifies that

**Bernard Tay**

has completed the E-learning course

**Kaizen Tools And 7 Lean Wastes**

on 25 December 2023

The course covered the following:

- 7 Kaizen Tools
  - Spaghetti chart
  - Before/after chart
  - Time observation sheet
  - Standard work combination sheet
  - Target sheet
  - Kaizen newspaper
  - Kaizen implementation plan
- Relate & apply the Kaizen tools & techniques to project work

The purpose of the course ensure a comprehensive transfer of basic knowledge and understanding on Kaizen tools and 7 wastes.

Certificate Number: TUVPSB/12863/47001

Singapore, 25 December 2023




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Foo Soo Guan  
SVP Business Assurance, ASEAN